



Appendix B: Operating Budget Variance Report by Department

as at March 31, 2021

	Q1 Expected	Q1 Actual	Q1 Variance	2021 Budget	Year-End Projected	Projected Year-End Variance
Revenues						
General	(100,700)	(348,641)	247,941	(23,984,903)	(23,989,187)	4,284
Administration	(261,238)	(260,672)	(565)	(439,484)	(438,918)	(565)
Fire	(13,486)	(15,562)	2,075	(46,389)	(48,464)	2,075
Enforcement	(7,184)	(5,163)	(2,021)	(44,848)	(42,827)	(2,021)
Transportation	(3,135,822)	(3,136,161)	339	(3,394,864)	(3,395,203)	339
Water	(303,159)	(295,746)	(7,413)	(1,373,840)	(1,366,427)	(7,413)
Wastewater	(3,287)	(2,630)	(657)	(13,147)	(12,490)	(657)
Waste Management	(18,175)	(15,090)	(3,085)	(91,557)	(88,472)	(3,085)
Health	(24,166)	(22,500)	(1,666)	(96,664)	(94,998)	(1,666)
Cemetery	(1,825)	(1,500)	(325)	(7,300)	(6,975)	(325)
Planning	(23,650)	(25,619)	1,969	(104,600)	(106,569)	1,969
Agriculture	(4,855)	(60,612)	55,757	(144,407)	(200,164)	55,757
Economic Development	(65,000)	(65,000)	-	(65,000)	(65,000)	-
Parks	(55,803)	(57,175)	1,372	(140,900)	(142,272)	1,372
Total Revenues	(4,018,350)	(4,312,070)	293,721	(29,947,903)	(29,997,966)	50,064
Expenses						
General	3,286,057	3,285,174	(883)	4,929,678	4,928,794	(883)
Legislative	110,217	92,048	(18,168)	629,239	616,571	(12,668)
Administration	782,061	719,657	(62,404)	3,580,234	3,529,830	(50,404)
Fire	803,493	794,450	(9,043)	1,349,203	1,349,660	457
Disaster	20,458	16,344	(4,115)	126,764	124,149	(2,615)
Enforcement	169,875	154,571	(15,303)	793,296	777,993	(15,303)
Transportation	3,843,822	3,756,656	(87,166)	11,852,099	11,798,233	(53,866)
Water	1,660,098	1,619,336	(40,763)	3,207,286	3,182,023	(25,263)
Wastewater	30,080	25,518	(4,561)	146,647	142,086	(4,561)
Waste Management	319,269	308,398	(10,872)	570,088	559,716	(10,372)
Health	10,976	8,354	(2,621)	46,854	44,233	(2,621)
Cemetery	8,031	4,984	(3,047)	82,966	79,918	(3,047)
Planning	122,613	104,329	(18,284)	575,270	560,986	(14,284)
Agriculture	163,829	145,971	(17,858)	819,896	804,039	(15,858)
Economic Development	26,019	23,406	(2,613)	231,337	229,224	(2,113)
Parks	179,725	163,814	(15,912)	853,335	838,923	(14,412)
Cultural	53,711	53,711	-	53,711	53,711	-
Capital Equipment Reserve Transfer	100,000	100,000	-	100,000	100,000	-
Total Expenses	11,690,334	11,376,720	(313,613)	29,947,903	29,720,089	(227,813)
Net	7,671,984	7,064,650	(607,334)	-	(277,877)	(277,877)