



Appendix B: Operating Budget Variance Report by Department

as at September 30, 2021

	Q3 Expected	Q3 Actual	Q3 Variance	2021 Budget	Year-End Projected	Projected Year-End Variance
Revenues						
General	(23,784,203)	(24,731,130)	946,927	(23,984,903)	(24,211,830)	226,927
Administration	(287,513)	(398,745)	111,232	(439,484)	(662,356)	222,872
Fire	(39,392)	(27,508)	(11,884)	(46,389)	(34,505)	(11,884)
Enforcement	(31,136)	(26,003)	(5,133)	(44,848)	(39,715)	(5,133)
Transportation	(3,313,614)	(1,762,730)	(1,550,884)	(3,394,864)	(1,843,980)	(1,550,884)
Water	(1,131,329)	(1,281,688)	150,359	(1,373,840)	(1,501,198)	127,359
Wastewater	(9,860)	(9,835)	(25)	(13,147)	(13,122)	(25)
Waste Management	(68,668)	(72,681)	4,013	(91,557)	(95,570)	4,013
Health	(72,498)	(67,500)	(4,998)	(96,664)	(91,666)	(4,998)
Cemetery	(5,475)	(9,800)	4,325	(7,300)	(11,625)	4,325
Planning	(78,450)	(104,517)	26,067	(104,600)	(130,667)	26,067
Agriculture	(142,157)	(238,911)	96,754	(144,407)	(240,161)	95,754
Economic Development	(65,000)	(83,750)	18,750	(65,000)	(83,750)	18,750
Parks	(117,900)	(125,825)	7,925	(140,900)	(125,825)	(15,075)
Total Revenues	(29,147,195)	(28,940,622)	(206,573)	(29,947,903)	(29,085,970)	(861,933)
Expenses						
General	3,605,055	3,585,024	(20,031)	4,929,678	4,861,147	(68,532)
Legislative	457,992	318,230	(139,761)	629,239	508,478	(120,761)
Administration	2,446,490	2,497,575	51,085	3,580,234	3,563,819	(16,415)
Fire	1,126,911	1,042,200	(84,711)	1,349,203	1,260,992	(88,211)
Disaster	75,088	94,585	19,498	126,764	137,262	10,498
Enforcement	396,109	383,195	(12,914)	793,296	786,382	(6,914)
Transportation	9,650,937	7,775,317	(1,875,620)	11,852,099	10,121,282	(1,730,817)
Water	2,687,143	2,673,759	(13,384)	3,207,286	3,181,403	(25,884)
Wastewater	105,570	99,099	(6,471)	146,647	140,176	(6,471)
Waste Management	466,363	439,419	(26,944)	570,088	546,144	(23,944)
Health	35,335	22,368	(12,968)	46,854	33,887	(12,968)
Cemetery	73,145	55,458	(17,687)	82,966	65,279	(17,687)
Planning	414,965	378,737	(36,228)	575,270	544,042	(31,228)
Agriculture	531,892	428,794	(103,098)	819,896	727,398	(92,498)
Economic Development	148,025	121,723	(26,302)	231,337	211,535	(19,802)
Parks	573,488	426,560	(146,928)	853,335	729,021	(124,314)
Cultural	53,711	53,711	-	53,711	53,711	-
Capital Equipment Reserve Transfer	100,000	100,000	-	100,000	100,000	-
Total Expenses	22,948,220	20,495,756	(2,452,464)	29,947,902	27,571,955	(2,375,948)
Net	(6,198,974)	(8,444,866)	(2,245,891)	-	(1,514,015)	(1,514,015)