



# Appendix C: Project Summary

as at September 30, 2021

		Project Start Date	Anticipated End Date	Project Budget	Spending to Date	Expected Final Cost	Expected Variance	Comments on Project/Variance
<b>Capital Projects</b>								
1	Administration Door Access and Alarm Upgrades	April, 2021	July, 2021	42,329	42,329	42,329	-	Scope and materials costs.
2	Redland Grader Shed Fencing and Exterior Repairs	August, 2021	December, 2021	55,000	32,389	55,000	-	No projected variance.
3	Ron Gorr Arena Upgrades	July, 2021	November, 2021	242,000	180,617	242,000	-	No projected variance.
4	Hastie Highway	January, 2021	August, 2021	2,900,000	2,442,159	2,442,159	(457,841)	Project came in under budget.
5	Emergency Communications	June, 2019	December, 2021	595,759	278,940	595,759	-	In progress.
6	Highway Signage	January, 2021	June, 2021	256,552	256,552	256,552	-	Complete.
7	Swalwell Lagoon Access	January, 2019	December, 2021	345,233	-	-	(345,233)	Not proceeding as planned; project to be cancelled
8	Bridge 9827	January, 2020	December, 2021	705,600	705,600	705,600	-	Complete.
9	Bridge 6813	January, 2020	December, 2021	1,305,108	1,305,108	1,305,108	-	Complete.
10	Bridge 1540	January, 2020	December, 2021	354,328	354,328	354,328	-	Complete.
11	Horseshoe Canyon	On hold	On hold	1,320,000	-	1,320,000	-	On hold.
12	STIP Bridge Projects	January, 2020	December, 2021	2,555,426	723,709	2,555,426	-	In progress.
13	Hesketh Bridge	January, 2020	December, 2021	1,400,000	2,090	1,400,000	-	In progress.
14	BF2432 Update	June, 2021	December, 2021	40,000	-	40,000	-	In progress.
15	IT Purchases	January, 2021	December, 2021	74,500	42,555	74,500	-	In progress.
16	Capital Equipment Plan Purchases	January, 2021	December, 2021	1,185,428	372,168	1,185,428	-	In progress.
<b>Total Capital Projects</b>				<b>13,377,263</b>	<b>6,738,543</b>	<b>12,574,189</b>	<b>(803,074)</b>	
<b>Operating Projects</b>								
17	Economic Development - Tourism Strategy	May, 2021	September, 2021	45,000	32,121	45,000	-	On budget; Explore Kneehill.
18	Economic Development - Location Analysis	TBA	TBA	10,000	-	10,000	-	TBA pending completion of Sector Analysis.
19	Economic Development - Sector Analysis	August, 2021	October, 2021	10,000	-	10,000	-	In progress and on budget.
20	Environmental Services - Mt. Vernon Update	January, 2021	December, 2021	30,000	2,484	30,000	-	
21	Gravel Hauling	January, 2021	January, 2021	75,000	42,402	42,402	(32,598)	
22	Gravel Crushing	April, 2021	October, 2021	700,000	700,000	700,000	-	Crushing to resume in the fall.
23	Transportation - RR24	January, 2018	February, 2021	20,000	34,236	34,236	14,236	
24	Environmental Services - Churchill	January, 2018	February, 2021	25,000	55,000	55,000	30,000	Unanticipated costs to be incurred regarding remediation.
25	Transportation - Wimborne Environmental	January, 2018	February, 2021	25,000	1,884	1,884	(23,116)	
26	Horseshoe Canyon Focus Group	January, 2020	December, 2021	18,000	16,614	16,614	(1,386)	
27	2020 Corporate Initiatives	January, 2021	December, 2021	240,000	33,360	85,000	(155,000)	Anticipate carry-forwards into 2022
28	Torrington Gravel Pit	March, 2020	April, 2021	3,066,864	1,401,007	1,401,007	(1,665,857)	Unanticipated cost savings related to additional gravel.
29	Redland Equipment Removal	January, 2021	June, 2021	-	31,600	-	-	To be funded with equipment sale revenue/operating surplus.
<b>Total Operating Projects</b>				<b>4,264,864</b>	<b>2,350,708</b>	<b>2,431,143</b>	<b>(1,833,721)</b>	